



Factor Type			Factor			Source			2012		2015		
Non-Recurring Costs	<b>Bank Holidays</b>												
Non-Recurring Costs	x1				BF Estimate / PWC Estimate			1,200					
Non-Recurring Costs	x2				PWC Estimate								
Non-Recurring Costs	<b>Event Costs</b>												
Non-Recurring Costs	x1				Project Golden Orb (Govt Budget)								
Non-Recurring Costs	x2				Project Westminster (Govt Budget)			75					
Non-Recurring Costs	<b>Tax Loss</b>						£650 x 40%						
<b>TOTAL COST</b>									1,275		0		

Value £millions (31st March)

2017      2021      2022      2023      2024

				831
			1,662	
				100
			200	
			260	

0	0	0	2,122	931
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